S 11 Group Public Company Limited and its subsidiary Report and consolidated and separate financial statements 31 December 2024



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Independent Auditor's Report

To the Shareholders of S 11 Group Public Company Limited

Opinion

I have audited the accompanying consolidated financial statements of S 11 Group Public Company Limited and its subsidiary (the Group), which comprise the consolidated statement of financial position as at 31 December 2024, and the related consolidated statements of comprehensive income, changes in shareholders' equity and cash flows for the year then ended. and notes to the consolidated financial statements, including material accounting policies information. I have also audited the separate financial statements of S 11 Group Public Company Limited for the same period (collectively "the financial statements").

In my opinion, the financial statements referred to above present fairly, in all material respects, the financial position of S 11 Group Public Company Limited and its subsidiary and of S 11 Group Public Company Limited as at 31 December 2024, their financial performance and cash flows for the year then ended in accordance with Thai Financial Reporting Standards.

Basis for Opinion

I conducted my audit in accordance with Thai Standards on Auditing. My responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of my report. I am independent of the Group in accordance with the Code of Ethics for Professional Accountants including Independence Standards issued by the Federation of Accounting Professions (Code of Ethics for Professional Accountants) that are relevant to my audit of the financial statements, and I have fulfilled my other ethical responsibilities in accordance with the Code of Ethics for Professional Accountants. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.



Key Audit Matters

Key audit matters are those matters that, in my professional judgement, were of most significance in my audit of the financial statements of the current period. These matters were addressed in the context of my audit of the financial statements as a whole, and in forming my opinion thereon, and I do not provide a separate opinion on these matters.

I have fulfilled the responsibilities described in the Auditor's Responsibilities for the Audit of the Financial Statements section of my report, including in relation to these matters. Accordingly, my audit included the performance of procedures designed to respond to my assessment of the risks of material misstatement of the financial statements. The results of my audit procedures, including the procedures performed to address the matters below, provide the basis for my audit opinion on the accompanying financial statements as a whole.

Key audit matters and how audit procedures respond for each matter are described below.

Allowance for expected credit losses of hire purchase receivables

As discussed in Note 8 to the consolidated financial statements, as at 31 December 2024, the Group had net hire purchase receivables of Baht 6,039 million (accounting for 93% of total assets) and an allowance for expected credit losses amounting to Baht 620 million, which are amounts material to the financial statements. In determining an allowance for expected credit losses on hire purchase receivables, the Group has developed a model for calculating allowance for expected credit losses for hire purchase receivables. The model is complex and its development involves the use of significant management judgements and estimates, the identification of criteria for assessment of a significant increase in credit risk since initial recognition, the probability of default, the loss given default, the exposure at default.

Due to the materiality and the use of management's significant judgement and estimates, I addressed the adequacy of allowances for expected credit losses of hire purchase receivables as a key audit matter.



I gained an understanding of, assessed and tested, on a sampling basis, the effectiveness of the Group's internal controls relating to loan origination, loan repayment, and the calculation of allowance for expected credit losses of hire purchase receivables. I compared the Company's accounting policies with relevant Thai Financial Reporting Standards. I assessed the calculation methods and assumptions used in calculating the allowance for expected credit losses and tested, on a sampling basis, the accuracy and completeness of the data used in the model development, tested ,on the sampling basis, the assessment of probability of default and loss given default, the exposure at default and the terms and the identification of criteria applied by the Group for assessment of a significant increase in credit risk. In addition, I considered and evaluated the governance process for the model development by reviewed the model development documentation.

Moreover, I examined the allowances for expected credit losses by testing, on a sampling basis, the classification of hire purchase receivables based on the change in credit risk since initial recognition and recalculating, on a sampling basis, the allowance for expected credit losses as at the end of the accounting period, including testing, on a sampling basis, the completeness of the data used in the calculation of the allowance for expected credit losses.

Revenue recognition - Hire purchase interest income

For the year ended 31 December 2024, the Group recognised hire purchase interest income amounting to Baht 1,103 million (accounting for 88% of total income), which is considered significant to the Company's total revenue. The Group recognised interest income using the effective interest rate method. Which the interest income was generated from loans provided to a large number of customers and high volume of transactions. I therefore addressed the measurement of interest income in accordance with financial reporting standards as a key audit matter.

I gained an understanding of, assessed and tested, the effectiveness of internal controls relating to loan origination and interest income recognition and cash receipts, by inquiring of management to gain an understanding, assessing the methods applied by the management in accordance with Thai Financial Reporting Standards including testing, on a sampling basis, the accuracy of the data and the calculation. In addition, I applied a sampling method in selecting hire purchase agreements to consider whether the recording of hire purchase receivables transactions and the recognition of interest income was consistent with the conditions of the relevant agreement and that adjustments had been made to reflect effective interest rate in accordance with the income recognition policy of the Group. I also performed analytical procedures on interest income and examined, on a sampling basis, material adjustments made through journal vouchers.



Other Information

Management is responsible for the other information. The other information comprise the information included in annual report of the Group, but does not include the financial statements and my auditor's report thereon.

My opinion on the financial statements does not cover the other information and I do not express any form of assurance conclusion thereon.

In connection with my audit of the financial statements, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work I have performed, I conclude that there is a material misstatement of this other information, I am required to report that fact. I have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Thai Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Thai Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



As part of an audit in accordance with Thai Standards on Auditing, I exercise professional judgement and maintain professional skepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing
 an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities
 or business activities within the group to express an opinion on the consolidated financial
 statements. I am responsible for the direction, supervision and performance of the group
 audit. I remain solely responsible for my audit opinion.



I communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

I also provide those charged with governance with a statement that I have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on my independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, I determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. I describe these matters in my auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, I determine that a matter should not be communicated in my report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

I am responsible for the audit resulting in this independent auditor's report.

Saranya Pludsri

Saranya Adui

Certified Public Accountant (Thailand) No. 6768

EY Office Limited

Bangkok: 13 February 2025

S 11 Group Public Company Limited and its subsidiary Statements of financial position As at 31 December 2024

(Unit: Baht)

		Consolidated fina	Consolidated financial statements		cial statements
	Note	2024	2023	2024	2023
Assets		Control of the Contro			water and the company of the company
Current assets					•
Cash and cash equivalents	7	57,302,347	115,583,694	54,885,580	113,711,300
Current portion of hire purchase receivables - net	8	2,890,192,397	3,055,224,684	2,890,192,397	3,055,224,684
Current portion of loan receivables - net	9	13,392,762	22,502,467	13,392,762	22,502,467
Counter service receivables		10,281,153	15,731,348	10,281,153	15,731,348
Prepaid insurance premium		25,088,675	56,516,549	25,088,675	56,516,549
Assets foreclosed - net	11	18,209,043	20,965,142	18,209,043	20,965,142
Other current assets	12	32,051,360	26,603,848	32,342,392	26,899,867
Total current assets		3,046,517,737	3,313,127,732	3,044,392,002	3,311,551,357
Non-current assets			Walter and the second s		
Restricted bank deposits	13	2,089,223	1,806,968	2,089,223	1,806,968
Investment in subsidiary	14	-	-	1,327,690	1,327,690
Hire purchase receivables - net of current portion	8	3,149,379,899	3,513,287,380	3,149,379,899	3,513,287,380
Loan receivables - net of current portion	9	648,552	9,175,843	648,552	9,175,843
Prepaid insurance premium		1,804,980	19,166,554	1,804,980	19,166,554
Land, building and equipment - net	15	92,515,425	96,531,892	92,403,494	96,335,212
Deferred tax assets	16.1	112,435,725	141,923,873	112,435,725	141,923,873
Other non-current assets		77,474,143	77,169,381	77,139,886	76,705,457
Total non-current assets		3,436,347,947	3,859,061,891	3,437,229,449	3,859,728,977
Total assets		6,482,865,684	7,172,189,623	6,481,621,451	7,171,280,334

S 11 Group Public Company Limited and its subsidiary Statements of financial position (continued)

As at 31 December 2024

(Unit: Baht)

	Consolidated financial statements		Separate financial statements		
Note	2024	2023	2024	2023	
		And a second			
17	230,100,000	250,000,000	230,100,000	250,000,000	
	59,289,563	38,573,791	59,289,563	38,573,791	
19	1,769,608,222	1,831,298,563	1,769,608,222	1,831,298,563	
20	2,149,210	1,743,809	2,149,210	1,743,809	
18	-	356,579,729	-	356,579,729	
	24,095,900	7,380,564	24,095,900	7,380,564	
	52,096,340	42,695,841	52,686,661	43,372,734	
	88,836,862	80,704,267	88,775,967	80,638,236	
	2,226,176,097	2,608,976,564	2,226,705,523	2,609,587,426	
	-	And the second s		THE PROPERTY OF THE PROPERTY O	
19	846,694,975	1,267,010,202	846,694,975	1,267,010,202	
20	8,366,537	8,714,215	8,366,537	8,714,215	
21	20,045,162	25,544,292	20,045,162	25,544,292	
	875,106,674	1,301,268,709	875,106,674	1,301,268,709	
	3,101,282,771	3,910,245,273	3,101,812,197	3,910,856,135	
	17 19 20 18	Note 2024 17 230,100,000 59,289,563 19 1,769,608,222 20 2,149,210 18 24,095,900 52,096,340 88,836,862 2,226,176,097 19 846,694,975 20 8,366,537 21 20,045,162 875,106,674	Note 2024 2023 17 230,100,000 250,000,000 59,289,563 38,573,791 19 1,769,608,222 1,831,298,563 20 2,149,210 1,743,809 18 - 356,579,729 24,095,900 7,380,564 52,096,340 42,695,841 88,836,862 80,704,267 2,226,176,097 2,608,976,564 19 846,694,975 1,267,010,202 20 8,366,537 8,714,215 21 20,045,162 25,544,292 875,106,674 1,301,268,709	Note 2024 2023 2024 17 230,100,000 250,000,000 230,100,000 59,289,563 38,573,791 59,289,563 19 1,769,608,222 1,831,298,563 1,769,608,222 20 2,149,210 1,743,809 2,149,210 18 - 356,579,729 - 24,095,900 7,380,564 24,095,900 52,096,340 42,695,841 52,686,661 88,836,862 80,704,267 88,775,967 2,226,176,097 2,608,976,564 2,226,705,523 19 846,694,975 1,267,010,202 846,694,975 20 8,366,537 8,714,215 8,366,537 21 20,045,162 25,544,292 20,045,162 875,106,674 1,301,268,709 875,106,674	

S 11 Group Public Company Limited and its subsidiary Statements of financial position (continued) As at 31 December 2024

(Unit: Baht)

		Consolidated financial statements		Separate financial statements	
	Note	2024	2023	2024	2023
Shareholders' equity				destructions and the second se	
Share capital					
Registered					
613,000,000 ordinary shares of Baht 1 each		613,000,000	613,000,000	613,000,000	613,000,000
Issued and fully paid					
613,000,000 ordinary shares of Baht 1 each		613,000,000	613,000,000	613,000,000	613,000,000 ⁻
Share premium		427,822,558	427,822,558	427,822,558	427,822,558
Capital reserve for share-based payment transactions		15,300,000	15,300,000	15,300,000	15,300,000
Retained earnings					
Appropriated - statutory reserve	23	61,300,000	61,300,000	61,300,000	61,300,000
Unappropriated		2,263,821,479	2,144,208,267	2,262,386,696	2,143,001,641
Equity attributable to owners of the Company		3,381,244,037	3,261,630,825	3,379,809,254	3,260,424,199
Non-controlling interests of the subsidiary		338,876	313,525	-	-
Total shareholders' equity	,	3,381,582,913	3,261,944,350	3,379,809,254	3,260,424,199
Total liabilities and shareholders' equity		6,482,865,684	7,172,189,623	6,481,621,451	7,171,280,334

The accompanying notes are an integral part of the financial statements.

Directors

S 11 Group Public Company Limited and its subsidiary Statements of comprehensive income For the year ended 31 December 2024

(Unit: Baht)

		Consolidated financial statements		Separate financial statements		
	Note	2024	2023	2024	2023	
Profit or loss:	0**************************************		# 20 10 10 10 10 10 10 10 10 10 10 10 10 10			
Revenues						
Hire purchase interest income		1,102,967,223	1,363,958,165	1,102,967,223	1,363,958,165	
Loan interest income		7,382,502	2,198,564	7,382,502	2,198,564	
Fee and service income		49,432,125	81,505,143	48,809,695	80,882,713	
Other income		93,153,058	48,103,679	93,126,783	48,077,186	
Total revenues		1,252,934,908	1,495,765,551	1,252,286,203	1,495,116,628	
Expenses			And the same of th			
Selling and administrative expenses		279,327,810	308,499,033	278,932,613	309,079,067	
Expected credit losses	10	540,950,839	809,197,313	540,950,839	809,197,313	
Loss on impairment and disposal of assets foreclosed	25	116,968,156	155,012,543	116,968,156	155,012,543	
Loss from derivative			2,059	-	2,059	
Total expenses		937,246,805	1,272,710,948	936,851,608	1,273,290,982	
Profit before finance cost and income tax expenses		315,688,103	223,054,603	315,434,595	221,825,646	
Finance cost		(170,337,571)	(161,479,434)	(170,337,571)	(161,479,434)	
Profit before income tax expenses		145,350,532	61,575,169	145,097,024	60,346,212	
Income tax expenses	16.2	(28,732,913)	(12,014,108)	(28,732,913)	(11,870,038)	
Profit for the year		116,617,619	49,561,061	116,364,111	48,476,174	
Other comprehensive income:						
Other comprehensive income not to be reclassified						
to profit or loss in subsequent periods					•	
Actuarial gain	21	3,776,180	81,329	3,776,180	81,329	
Income tax relating to actuarial gain	16.2	(755,236)	(16,266)	(755,236)	(16,266)	
Other comprehensive income for the year		3,020,944	65,063	3,020,944	65,063	
Total comprehensive income for the year		119,638,563	49,626,124	119,385,055	48,541,237	

S 11 Group Public Company Limited and its subsidiary Statements of comprehensive income (continued) For the year ended 31 December 2024

(Unit: Baht)

		Consolidated financial statements		Separate financial statements		
	Note	2024	2023	2024	2023	
Profit or loss attributable to:				And the second s		
Equity holders of the Company		116,592,268	49,452,572	116,364,111	48,476,174	
Non-controlling interests of the subsidiary		25,351	108,489			
		116,617,619	49,561,061			
Total comprehensive income attributable to:						
Equity holders of the Company		119,613,212	49,517,635	119,385,055	48,541,237	
Non-controlling interests of the subsidiary		25,351	108,489			
		119,638,563	49,626,124			
Earnings per share	26					
Basic earnings per share		0.19	0.08	0.19	0.08	

S 11 Group Public Company Limited and its subsidiary
Statements of changes in shareholders' equity
For the year ended 31 December 2024

(Unit: Baht)

Consolidated financial statements

	Issued and		Capital reserve	Retained	earnings	Equity attributable	Non-controlling	
	fully paid	Share	for share-based	Appropriated -		to owners	interests of	Total
	share capital	premium	payment transactions	statutory reserve	Unappropriated	of the Company	the subsidiary	shareholders' equity
Balance as at 1 January 2023	613,000,000	427,822,558	15,300,000	61,300,000	2,155,990,632	3,273,413,190	205,036	3,273,618,226
Profit for the year	-	-	-	-	49,452,572	49,452,572	108,489	49,561,061
Other comprehensive income for the year	-	-		~	65,063	65,063	-	65,063
Total comprehensive income for the year	-	-	~		49,517,635	49,517,635	108,489	49,626,124
Dividend paid (Note 28)	-	-		-	(61,300,000)	(61,300,000)	-	(61,300,000)
Balance as at 31 December 2023	613,000,000	427,822,558	15,300,000	61,300,000	2,144,208,267	3,261,630,825	313,525	3,261,944,350
Balance as at 1 January 2024	613,000,000	427,822,558	15,300,000	61,300,000	2,144,208,267	3,261,630,825	313,525	3,261,944,350
Profit for the year	Arrestanteness	-	1	-	116,592,268	116,592,268	25,351	116,617,619
Other comprehensive income for the year		-	-	-	3,020,944	3,020,944	-	3,020,944
Total comprehensive income for the year		-	-	-	119,613,212	119,613,212	25,351	119,638,563
Balance as at 31 December 2024	613,000,000	427,822,558	15,300,000	61,300,000	2,263,821,479	3,381,244,037	338,876	3,381,582,913

S 11 Group Public Company Limited and its subsidiary

Statements of changes in shareholders' equity (continued)

For the year ended 31 December 2024

(Unit: Baht)

Separate financial statements

	Issued and		Capital reserve	Retained		
	fully paid	Share	for share-based	Appropriated -		Total
	share capital	premium	payment transactions	statutory reserve	Unappropriated	shareholders' equity
Balance as at 1 January 2023	613,000,000	427,822,558	15,300,000	61,300,000	2,155,760,404	3,273,182,962
Profit for the year	4	-	-	-	48,476,174	48,476,174
Other comprehensive income for the year	-	-	-	-	65,063	65,063
Total comprehensive income for the year	-	-	_	-	48,541,237	48,541,237
Dividend paid (Note 28)	-	-	<u>-</u>	-	(61,300,000)	(61,300,000)
Balance as at 31 December 2023	613,000,000	427,822,558	15,300,000	61,300,000	2,143,001,641	3,260,424,199
Balance as at 1 January 2024	613,000,000	427,822,558	15,300,000	61,300,000	2,143,001,641	3,260,424,199
Profit for the year	-	-	-	-	116,364,111	116,364,111
Other comprehensive income for the year	-	-	-	-	3,020,944	3,020,944
Total comprehensive income for the year	-	*		-	119,385,055	119,385,055
Balance as at 31 December 2024	613,000,000	427,822,558	15,300,000	61,300,000	2,262,386,696	3,379,809,254

S 11 Group Public Company Limited and its subsidiary Cash flows statements

For the year ended 31 December 2024

(Unit: Baht)

	Consolidated fin	ancial statements	Separate financial statements		
	2024	2023	2024	2023	
Cash flows from operating activities	#7000000000000000000000000000000000000				
Profit before income tax	145,350,532	61,575,169	145,097,024	60,346,212	
Adjustments to reconcile profit before income tax to net		0 1,07 0,100	110,007,0001	00,040,212	
cash provided by (paid from) operating activities					
Depreciation	7,944,228	8,591,712	7,856,334	8,453,959	
Expected credit losses	540,950,839	809,197,313	540,950,839	809,197,313	
(Gain) loss on sale assets	13,283	(43,248)	13,283	(43,248)	
Loss on written-off assets	1,037	2,169	1,037	2,169	
Gain on cancel and change in lease contracts		(22,027)	-	(22,027)	
Loss (reversal) on impairment of assets foreclosed	(7,910,881)	4,125,961	(7,910,881)	4,125,961	
Provision for long-term employee benefits	2,405,750	2,474,271	2,405,750	2,474,271	
Interest income	(1,110,349,725)	(1,366,156,729)	(1,110,349,725)	(1,366,156,729)	
Loss from derivative	-	2,059	*	2,059	
Finance cost	170,140,873	161,340,828	170,140,873	161,340,828	
Amortised finance cost for lease liabilities	196,698	138,606	196,698	138,606	
Loss from operating activities before changes in	4000-commic o symmetrik system voja majasa suka systema ja systema systema ja systema systema ja systema systema ja systema sy			C	
operating assets and liabilities	(251,257,366)	(318,773,916)	(251,598,768)	(320,140,626)	
Operating assets (increase) decrease					
Hire purchase receivables	(57,783,358)	(1,675,017,962)	(57,783,358)	(1,675,017,962)	
Loan receivables	14,228,796	(33,731,876)	14,228,796	(33,731,876)	
Assets foreclosed	10,666,980	(2,595,082)	10,666,980	(2,595,082)	
Prepaid insurance premium	48,538,569	(2,176,875)	48,538,569	(2,176,875)	
Other current assets	2,685	16,376,159	7,672	16,360,195	
Other non-current assets	700,067	(64,486,786)	700,067	(64,209,758)	
Operating liabilities increase (decrease)					
Trade accounts payables	20,715,771	(2,181,279)	20,715,771	(2,181,279)	
Insurance premium payables	16,715,336	(10,494,999)	16,715,336	(10,494,999)	
Accrued expenses	9,308,132	(25,601,891)	9,221,561	(25,482,175)	
Other current liabilities	4,254,632	15,085,092	4,259,770	15,076,220	
Cash flows used in operating activities	(183,909,756)	(2,103,599,415)	(184,327,604)	(2,104,594,217)	
Cash received from interest	1,159,530,354	1,340,033,504	1,159,530,354	1,340,033,504	
Cash received from income tax	457,425	*	-	vio.	
Cash paid for corporate income tax	(1,462,253)	(73,684,187)	(1,134,497)	(73,636,749)	
Cash paid for interest	(159,559,358)	(142,623,501)	(159,559,358)	(142,623,501)	
Net cash flows from (used in) operating activities	815,056,412	(979,873,599)	814,508,895	(980,820,963)	

S 11 Group Public Company Limited and its subsidiary Cash flows statements (continued) For the year ended 31 December 2024

(Unit: Baht)

	Consolidated financial statements		Separate finan	cial statements
	2024 2023		2024	2023
Cash flows from investing activities				
Decrease (increase) in restricted bank deposits	(282,255)	1,729	(282,255)	1,729
Cash receipt for proceed of equipment	56,700	43,290	56,700	43,290
Cash paid for acquisition of land, building and equipment	(1,855,070)	(4,632,887)	(1,851,926)	(4,541,670)
Net cash flows used in investing activities	(2,080,625)	(4,587,868)	(2,077,481)	(4,496,651)
Cash flows from financing activities			***************************************	
Increase (decrease) in short-term loans from financial institutions	(19,900,000)	(43,491,233)	(19,900,000)	(43,491,233)
Cash paid for loan issuing cost	(2,450,000)	(6,650,000)	(2,450,000)	(6,650,000)
Cash paid for lease liabilities	(2,276,779)	(2,181,179)	(2,276,779)	(2,181,179)
Decrease in short-term loans	(363,363,402)	(45,384,826)	(363,363,402)	(45,384,826)
Cash received from long-term loans	1,621,000,000	2,872,000,000	1,621,000,000	2,872,000,000
Repayment of long-term loans	(2,104,266,953)	(1,656,239,493)	(2,104,266,953)	(1,656,239,493)
Payment for dividend	-	(61,300,000)	-	(61,300,000)
Net cash flows from (used in) financing activities	(871,257,134)	1,056,753,269	(871,257,134)	1,056,753,269
Net increase in cash and cash equivalents	(58,281,347)	72,291,802	(58,825,720)	71,435,655
Cash and cash equivalents at beginning of year	115,583,694	43,291,892	113,711,300	42,275,645
Cash and cash equivalents at end of year	57,302,347	115,583,694	54,885,580	113,711,300
Supplemental cash flows information				
Non-cash item consists of:				
Additions to right-of-use assets and lease liabilities	2,143,711	2,833,041	2,143,711	2,833,041

S 11 Group Public Company Limited and its subsidiary
Notes to financial statements
For the year ended 31 December 2024

1. Corporate information

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S 11 Group Public Company Limited ("the Company") is a public company incorporated and domiciled in Thailand. Its major shareholder is S Charter Company Limited which was incorporated in Thailand. The Company is principally engaged in the hire purchase of motorcycles and loans secured against motorcycle registrations. The Company's registered address is 888, Soi Chatuchot 10, Chatuchot road, Ao Ngoen, Sai Mai, Bangkok.

As at 31 December 2024, the Company has 9 branches located in Chonburi, Ayudhya, Rayong, Nakhon Ratchasima, Prachinburi, Chantaburi, Buriram and Nakhon Sawan (2023: 9 branches).

2. Basis for the preparation of the financial statements

2.1 Basis for the preparation of the financial statements

The financial statements have been prepared in accordance with Thai Financial Reporting Standards enunciated under the Accounting Professions Act B.E. 2547 and their presentation has been made in compliance with the stipulations of the Notification of the Department of Business Development, issued under the Accounting Act B.E. 2543.

The financial statements in Thai language are the official statutory financial statements of the Company. The financial statements in English language have been translated from the Thai language financial statements.

The financial statements have been prepared on a historical cost basis except where otherwise disclosed in the accounting policies.

2.2 Basis for the preparation of the consolidated financial statements

- (a) The consolidated financial statements include the financial statements of S 11 Group Public Company Limited ("the Company") and MOD S Company Limited ("the subsidiary"), which is domiciled in Thailand and is principally engaged in management and accelerated collection of assets. The Company holds 90% of the subsidiary's shares.
- (b) The Company is deemed to have control over an investee or a subsidiary if it has rights, or is exposed, to variable return from its involvement with the investee, and it has the ability to direct the activities that affect the amount of its returns.

- (c) Subsidiary is fully consolidated, being the date on which the Company obtains control, and continue to be consolidated until the date when such control ceases.
- (d) The financial statements of the subsidiary are prepared using the same significant accounting policies as those adopted by the Company.
- (e) Material balances and significant transactions between the Company and its subsidiary have been eliminated from the consolidated financial statements.
- (f) Non-controlling interests represent the portion of profit or loss and net assets of the subsidiary that are not held by the Company and are presented separately in the consolidated profit or loss and within equity in the consolidated statement of financial position.

2.3 Basis for the preparation of the separate financial statements

The separate financial statements present investment in a subsidiary under the cost method.

3. New financial reporting standards

3.1 Financial reporting standards that became effective in the current year

During the year, the Group has adopted the revised financial reporting standards which are effective for fiscal years beginning on or after 1 January 2024. These financial reporting standards were aimed at alignment with the corresponding International Financial Reporting Standards with most of the changes directed towards clarifying accounting treatment and providing accounting guidance for users of the standards.

The adoption of these financial reporting standards does not have any significant impact on the Group's financial statements.

3.2 Financial reporting standards that will become effective for fiscal years beginning on or after 1 January 2025

The Federation of Accounting Professions issued a number of revised financial reporting standards, which are effective for fiscal years beginning on or after 1 January 2025. These financial reporting standards were aimed at alignment with the corresponding International Financial Reporting Standards with most of the changes directed towards clarifying accounting treatment and providing accounting guidance for users of the standards.

The management of the Group believes that adoption of these amendments will not have any significant impact on the Group's financial statements.

4. Accounting policies

4.1 Revenue recognition

a) Interest income from loan to customer

The Group has recognised interest income from hire purchase and loan receivables on an accrual basis throughout the term of the contract, using the effective interest rate method and the calculation based on the gross carrying amounts of the hire purchase and loan receivables.

When the hire purchase and loan receivables subsequently become credit-impaired, interest income is calculated by using the effective interest rate method on the net carrying amount (gross book value net of an allowance for expected credit losses) of the receivables.

b) Fee and service income

Fee and service income are recognised on an accrual basis.

c) Penalty fee income

Penalty fee income is recognised when received.

4.2 Expense recognition

a) Interest expenses

Interest expenses are charged to expenses on an accrual basis.

b) Commissions and direct expenses of the hire purchase contracts

The Group recorded the initial commissions and direct expenses at the inception of hire purchase and loan arrangement are to be deferred and amortised using the effective interest method, with amortisation deducted from unearned interest income from hire purchase and interest income from loan receivables throughout the contract period to reflect the effective rate of return on the contracts.

Unearned interest income is stated net of commissions and direct expenses incurred at the inception of the contracts.

4.3 Financial instruments

Classification and measurement of financial assets and financial liabilities

The Group initially measures financial assets at its fair value plus, in the case of financial assets that are not measured at fair value through profit or loss, transaction costs.

Financial assets

The Group classifies its financial assets - debt instruments as subsequently measured at amortised cost or fair value in accordance with the Group's business model for managing the financial assets and the contractual cash flows characteristics of the financial assets as follows:

- Tinancial assets measured at amortised cost only if both following conditions are met: the financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows and the contractual terms of the financial assets give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. These financial assets are subsequently measured at amortised cost net of allowance for expected credit losses (if any).
- Financial assets measured at fair value through profit or loss unless the financial asset is held within a business model whose objective is to hold financial asset in order to collect contractual cash flows or the contractual terms of the financial assets give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. These financial assets are subsequently measured at fair value. Unrealised gains and losses from change in fair value, and gains or loss on disposal of instruments are recognised as gains or loss on financial instruments measured at fair value through profit or loss.

Financial liabilities

Except for derivative liabilities, at initial recognition the Group's financial liabilities are recognised at fair value net of transaction costs and classified as liabilities to be subsequently measured at amortised cost using the EIR method. Gains and losses are recognised in profit or loss when the liabilities are derecognised as well as through the EIR amortisation process. In determining amortised cost, the Group takes into account any fees or costs that are an integral part of the EIR. The EIR amortisation is included in finance costs in profit or loss.

Derecognition of financial instruments

A financial asset is primarily derecognised when the rights to receive cash flows from the asset have expired or have been transferred and either the Group has transferred substantially all the risks and rewards of the asset, or the Group has transferred control of the asset.

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in profit or loss.

Offsetting of financial instruments

Financial assets and financial liabilities are offset, and the net amount is reported in the statement of financial position if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

4.4 Cash and cash equivalents

Cash and cash equivalents consist of cash in hand and at banks, and all highly liquid investments with an original maturity of three months or less and not subject to withdrawal restrictions.

4.5 Hire purchase receivables and loan receivables

Hire purchase receivables are stated at the contract value net of unearned hire purchase income, which is presented after netting deferred commission and initial direct costs at the inception of the contracts, and allowance for expected credit losses is presented net of hire purchase receivables.

Loan receivables are stated at the principal amount and accrued interest receivables, which is presented after net of initial direct income and costs at the inception of the contracts (if any), and allowance for expected credit losses is presented net of hire purchase receivables.

4.6 Allowance for expected credit losses of financial assets

The Group applies the general approach to calculate the expected credit losses on its financial assets, such as hire purchase and loan receivables.

The Group classifies its financial assets into three stages (three-stage approach) to measure the value of the expected credit losses, with the classification of the financial assets determined on the basis of the change in credit risk since initial recognition as follows:

Stage 1: Financial assets where there has not been a significant increase in credit risk (Performing)

For the financial assets where there has not been a significant increase in credit risk since initial recognition, The Group recognises allowance for expected credit losses at the amount equal to the 12-month expected credit losses.

Stage 2: Financial assets where there has been a significant increase in credit risk (Under-Performing)

For financial assets where there has been a significant increase in credit risk since initial recognition but not credit-impaired, The Group recognises allowance for expected credit losses at on amount equal to the lifetime expected credit losses of the financial assets.

Stage 3: Financial assets that are credit-impaired (Non-performing)

For financial assets are assessed as credit-impaired, The Group recognises expected credit losses in an amount equal to the lifetime expected credit losses of the financial assets.

At the end of each reporting period, The Group assesses whether there has been a significant increase in credit risk of financial assets since initial recognition by comparing the risk of default at the reporting date with the risk of default at the date of initial recognition. In determining whether credit risk has increased significantly since initial recognition, The Group may uses internal quantitative and qualitative indicators and forecasts information to assess the deterioration in the credit quality of financial assets such as arrears of over 30 days past due. The Group assesses whether the credit risk has increased significantly from the date of initial recognition on an individual or a collective basis.

Hire purchase and loan receivables are assessed to be credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of receivables have occurred. Evidence of credit-impaired receivables includes arrears of over 90 days past due or having indications that the borrower is experiencing significant financial difficulty.

In subsequent periods, if the credit quality of financial assets improves and the assessment is that the significant increase in credit risk from the initial recognition date that was assessed in the previous period no longer applies, The Group will change from recognising expected credit losses over the expected lifetime to recognising the 12-month expected credit losses.

Expected credit losses are the probability-weighted estimate of expected credit losses over the lifetime of the financial assets, taking into account the present value of all cash that are expected not to be recoverable based on historical loss information for a group of assets that The Group considers having shared credit risk characteristics, taking into account type of collateral, months on books, and other relevant factors, adjusted for current observable data, as well as forward-looking information that is supportable and reasonable, provided it can be shown to be statistically related. It also involves the appropriate exercise of judgement to estimate the amount of expected credit losses, using macroeconomic data. The Group determines both current and future economic scenario, and probability-weighted each scenario (base-case scenario, best-case scenario and worst-case scenario) for the purpose of calculating expected credit losses. Use of forward-looking data increases the degree of judgement required in evaluating how relevant current macroeconomic changes affect expected credit losses. However, The Group has established a process to review and monitor methodologies, assumptions and forward-looking economic scenario on a regular basis. In addition, a management overlay is applied to account for factors that are not captured by the model.

Increase (decrease) in an allowance for expected credit loss is recognised as expenses in profit or loss in the statements of comprehensive income. The Group has a policy to write-off receivables when it has made appropriate efforts at recovery, for which there is clear evidence, and debts remain unsettled.

4.7 Assets foreclosed

Assets foreclosed are assets repossessed from hire purchase and loan receivables and are stated at the lower of cost and net realisable value net of allowance for loss on impairment (if any).

Gain (loss) on disposal of assets foreclosed is recognised in part of profit or loss on disposal date.

Loss on impairment (if any) is recognised as expenses in part of profit or loss.

4.8 Investment in subsidiary

Investments in subsidiary is accounted for in the separate financial statements using the cost method.

4.9 Land, building and equipment and depreciation

Land is stated at cost. Building and equipment are stated at cost less accumulated depreciation and allowance for impairment of assets (if any).

Depreciation of building and equipment is calculated by reference to their costs over the following estimated useful lives:

Building	20	years, straight - line method
Furniture and office equipment	5	years, straight - line method
Computers and equipment	3 - 10	years, sum of the year's digits method
Motor vehicles	5	years, sum of the year's digits method

Depreciation is included in determining income.

No depreciation is provided on land and assets under construction.

An item of land, building and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on disposal of an asset is recognised in part of profit or loss when the assets are derecognised.

4.10 Leases

At inception of contact, the Group assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

The Group as a lessee

The Group applies a single accounting method for both the recognition and measurement of all leases, except for short-term leases and leases where the underlying assets are of low value. At the commencement date of the lease (the date the underlying asset is available for use), the Group recognises right-of-use assets representing the right to use underlying assets and lease liabilities based on lease payments.

Right-of-use assets

Right-of-use assets are measured at cost, less accumulated depreciation, any accumulated impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities initially recognised, initial direct costs incurred, and lease payments made at or before the commencement date of the lease less any lease incentives received.

Depreciation of right-of-use assets is calculated by reference to their costs, on the straight-line basis over the shorter of the lease term and their estimated useful lives as follows:

Land	15	years
Buildings	1-4	years
Equipment	1 - 4	years

If ownership of the leased asset transfers to the Group at the end of the lease term or the cost of such asset reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset.

Right-of-use assets are presented as part of property, plant and equipment in the statement of financial position.

Lease liabilities

Lease liabilities are measured at the present value of the lease payments to be made over the lease term. The lease payments include fixed payments less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be payable under residual value guarantees. Moreover, the lease payments include the exercise price of a purchase option reasonably certain to be exercised by the Group and payments of penalties for terminating the lease, if the lease term reflects the Group exercising an option to terminate. Variable lease payments that do not depend on an index or a rate are recognised as expenses in the period in which the event or condition that triggers the payment occurs.

The Group discounted the present value of the lease payments by the interest rate implicit in the lease or the Group's incremental borrowing rate. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a change in the lease term, a change in the lease payments or a change in the assessment of an option to purchase the underlying asset.

Short-term leases and leases of low-value assets

A lease that has a lease term less than or equal to 12 months from commencement date or a lease of low-value assets is recognised as expenses on a straight-line basis over the lease term.

4.11 Impairment of non-financial assets

At the end of each reporting period, the Group performs impairment reviews in respect of the property, plant and equipment and other intangible assets whenever events or changes in circumstances indicate that an asset may be impaired. An impairment loss is recognised when the recoverable amount of an asset, which is the higher of the asset's fair value less costs to sell and its value in use, is less than the carrying amount.

An impairment loss is recognised in profit or loss.

4.12 Employee benefits

Short-term employee benefits

Salaries, wages, bonuses and contributions to the social security fund are recognised as expenses when incurred.

Post-employment benefits

Defined contribution plans

The Group and its employees have jointly established a provident fund. The fund is monthly contributed by employees and by the Group. The fund's assets are held in a separate trust fund and the Group's contributions are recognised as expenses when incurred.

Defined benefit plans

The Group has obligations in respect of the severance payments it must make to employees upon retirement under labor law. The Group treats these severance payment obligations as a defined benefit plan.

The obligation under the defined benefit plan is determined by the Group's management based on actuarial techniques, using the projected unit credit method.

Actuarial gain and loss arising from post-employment benefits are recognised immediately in other comprehensive income.

4.13 Provisions

Provisions are recognised when the Group has a present obligation as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

4.14 Income tax

Income tax expense represents the sum of corporate income tax currently payable and deferred tax.

Current tax

Current income tax is provided in the accounts at the amount expected to be paid to the taxation authorities, based on taxable profits determined in accordance with tax legislation.

Deferred tax

Deferred income tax is provided on temporary differences between the tax bases of assets and liabilities and their carrying amounts at the end of each reporting period, using the tax rates enacted at the end of the reporting period.

The Group recognises deferred tax liabilities for all taxable temporary differences while it recognises deferred tax assets for all deductible temporary differences to the extent that it is probable that future taxable profit will be available against which such deductible temporary differences can be utilised.

At each reporting date, the Group reviews and reduces the carrying amount of deferred tax assets to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised.

The Group records deferred tax directly to shareholders' equity if the tax relates to items that are directly recorded to shareholders' equity.

4.15 Derivatives

The Group uses derivatives such as interest rate swaps to hedge its interest rate risks.

Derivatives are initially recognised at fair value on the date on which a derivative contract is entered into and are subsequently remeasured at fair value. The subsequent changes are recognised in profit or loss. Derivatives are carried as financial assets when the fair value is positive and as financial liabilities when the fair value is negative.

Derivatives are presented as non-current assets or non-current liabilities if the remaining maturity of the instrument is more than 12 months and it is not due to be realised or settled within 12 months. Other derivatives are presented as current assets or current liabilities.

4.16 Fair value measurement

Fair value is the price that would be received from sell an asset or paid to transfer a liability in an orderly transaction between buyer and seller (market participants) at the measurement date. The Group applies a quoted market price in an active market to measure their assets and liabilities. Except in case of no active market of an identical asset or liability or when a quoted market price is not available, the Group measures fair value using valuation technique that are appropriate in the circumstances and maximises the use of relevant observable inputs related to assets and liabilities that are required to be measured at fair value.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy into three levels based on categorise of input to be used in fair value measurement as follows:

- Level 1 Use of quoted market prices in an observable active market for such assets or liabilities
- Level 2 Use of other observable inputs for such assets or liabilities, whether directly or indirectly
- Level 3 Use of unobservable inputs such as estimates of future cash flows

At the end of each reporting period, the Group determines whether transfers have occurred between levels within the fair value hierarchy for assets and liabilities held at the end of the reporting period that are measured at fair value on a recurring basis.

5. Significant accounting judgments and estimates

The preparation of financial statements in conformity with financial reporting standards at times requires management to make subjective judgments and estimates regarding matters that are inherently uncertain. These judgments and estimates affect reported amounts and disclosures; and actual results could differ from these estimates. Significant judgments and estimates are as follows:

5.1 Allowance for expected credit losses of hire purchase receivables and loan receivables

The management is required to use judgement in estimating an allowance for expected credit losses of hire purchase and loan receivables, with the assessment made with respect to the financial situation of receivables, together with the use of forward-looking information in estimating the allowance for expected credit losses. The estimation involves numerous variables; therefore, actual results may differ from the estimates.

5.2 Allowance for impairment of assets foreclosed

In determining allowance for impairment of assets foreclosed, management apply judgment in estimating the anticipated loss on such assets, based on analysis of various factors, including net realisable value, historical sales data, the age of the assets and the prevailing economic condition.

5.3 Land, building and equipment and depreciation

In determining depreciation of building and equipment, the management is required to make estimates of the useful lives and salvage values of the Group's building and equipment and to review estimate useful lives and salvage values when there are any changes.

In addition, the management is required to review land, building and equipment for impairment on a periodical basis and record impairment losses in the period when it is determined that their recoverable amount is lower than the carrying cost. This requires judgements regarding forecast of future revenues and expenses relating to the assets subject to the review.

5.4 Leases

The Group as a lessee

Determining the lease term with extension and termination options

In determining the lease term, the management is required to exercise judgement in assessing whether the Group is reasonably certain to exercise the option to extend or terminate the lease considering all relevant facts and circumstances that create an economic incentive for the Group to exercise either the extension or termination option.

Estimating the incremental borrowing rate

The Group cannot readily determine the interest rate implicit in the lease, therefore, the management is required to exercise judgement in estimating its incremental borrowing rate to discount lease liabilities. The incremental borrowing rate is the rate of interest that the Group would have to pay to borrow over a similar term, and with a similar security, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment.

5.5 Deferred tax assets

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Deferred tax assets are recognised in respect of temporary differences only to the extent that it is probable that taxable profit will be available against which these differences can be utilised. Significant management judgment is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and level of estimate future profits.

5.6 Post-employment benefits under defined benefit plans

The obligation under the defined benefit plan is determined based on actuarial techniques. Such determination is made based on various assumptions, including discount rate, future salary increase rate, mortality rate and staff turnover rate.

5.7 Fair value of financial instruments

In determining the fair value of financial instruments that are not actively traded and for which quoted market prices are not readily available, the management exercise judgment, using a variety of valuation techniques and models. The input to these models is taken from observable markets, and includes consideration of credit risk, liquidity, correlation and longer-term volatility of financial instruments. Change in assumptions about these factors could affect the fair value and disclosure of fair value hierarchy.

6. Related party transactions

During the years, the Company had significant business transactions with related parties. Such transactions, which are summarised below, arose in the ordinary course of business and were concluded on commercial terms and bases agreed upon between the Company and those related parties.

Market Control	ivallie of related	ame of related party		p with the Corr	pany
. M	IOD S Company L	imited	А	subsidiary	***************************************
					(Unit: Baht)
	Consc	Consolidated financial statements		arate	
	financials			statements	
	2024	2023	2024	2023	Pricing policy
Transactions with subsidiar	Y				
Service expense	, -	-	10,227,529	10,329,566	As stipulated in agreements

The balance of the accounts as at 31 December 2024 and 2023 between the Company and related parties are as follows:

				(Unit: Baht)
	Consolidated fina	ancial statements	Separate financi	al statements
	2024	2023	2024	2023
Subsidiary				
Service payable	-	-	886,274	962,076

Directors and management benefits

During the years ended 31 December 2024 and 2023, the Company had the following employee benefit expenses payable to their directors and management.

		(Unit: Baht)
	Consolidated and Separate	financial statements
	2024	2023
Short-term employee benefits	14,302,131	16,161,105
Post-employment benefits	455,501	707,671
Total	14,757,632	16,868,776

7. Cash and cash equivalents

(Unit: Baht)

	Consolidated		Separate		
	financial statements		ial statements financial stater		
	2024	2023	2024	2023	
Cash and cash equivalents	600,512	629,796	590,380	619,664	
Bank deposits	56,701,835	114,953,898	54,295,200	113,091,636	
Total	57,302,347	115,583,694	54,885,580	113,711,300	

As at 31 December 2024, bank deposits in savings accounts and fixed deposits are carried interest at the rates between 0.15 - 1.15 percent per annum (2023: 0.15 - 0.85 percent per annum) as announced by the banks.

8. Hire purchase receivables

8.1 As at 31 December 2024 and 2023, the contracted terms of the Company's hire purchase receivables are 12 - 60 installments with payments to be made in equal installments and interest charged at the fixed rates throughout the contracts. Hire purchase receivables classified by due date per agreement are as follows:

(Unit: Baht)

•		Consolidated and Separate financial statements						
		2024						
		Portion due over	Portion due over	Portion due over	Portion due over			
	Portion due	one year but	two years but	three years but	four years but	Portion due over		
	within one year	within two years	within three years	within four years	within five years	five years	Total	
Hire purchase receivables	4,140,074,709	2,453,923,638	1,171,279,634	260,633,593	23,462,915	~	8,049,374,489	
Less: Unearned hire purchase								
income (1)	(835,052,332)	(407,179,464)	(126,702,827)	(19,938,349)	(1,078,644)	_	(1,389,951,616)	
Present value of the minimum								
lease payment receivables	3,305,022,377	2,046,744,174	1,044,576,807	240,695,244	22,384,271	-	6,659,422,873	
Less: Allowance for expected credit								
losses	(414,829,980)	(133,387,685)	(61,284,323)	(9,659,878)	(688,711)	-	(619,850,577)	
Net hire purchase receivables	2,890,192,398	1,913,356,489	983,292,484	231,035,366	21,695,560		6,039,572,297	
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⁽¹⁾ Presented net of deferred commission and initial direct costs of hire purchase.

		Consolidated and Separate financial statements					
		2023					
	Portion due within one year	Portion due over one year but within two years	Portion due over two years but within three years	Portion due over three years but within four years	Portion due over four years but within five years	Portion due over	Total
Hire purchase receivables	4,815,986,352	2,609,574,217	1,405,382,037	502,769,118	32,646,685	•	9,366,358,409
Less: Unearned hire purchase income ⁽¹⁾	(1,087,080,238)	(500,267,400)	(195,812,350)	(36,308,029)	(1,493,339)		(1,820,961,356)
Present value of the minimum lease payment receivables	3,728,906,114	2,109,306,817	1,209,569,687	466,461,089	31,153,346	-	7,545,397,053
Less: Allowance for expected credit losses	(673,681,430)	(173,554,409)	(95,285,853)	(33,162,522)	(1,200,775)		(976,884,989)
Net hire purchase receivables	3,055,224,684	1,935,752,408	1,114,283,834	433,298,567	29,952,571	*	6,568,512,064

⁽¹⁾ Presented net of deferred commission and initial direct costs of hire purchase.

8.2 As at 31 December 2024 and 2023, the balances of hire purchase receivables are classified by credit risk and allowance for expected credit losses as follows:

(Unit: Baht)

	Consolidated and Separate financial statements				
	Hire purchase re	ceivables - net of			
	unearned hire pu	rchase income (1)	Allowance for expe	cted credit losses	
	2024	2023	2024	2023	
Hire purchase receivables without			The state of the s		
a significant increase in credit risk					
(Performing)	5,592,611,008	5,886,696,167	183,155,653	237,429,612	
Hire purchase receivables with a significant				,,	
increase in credit risk (Under-performing)	735,021,967	978,458,953	218,951,447	304,879,147	
Hire purchase receivables with credit impaired				, ,	
(Non-performing)	331,789,898	680,241,933	217,743,477	434,576,230	
Total	6,659,422,873	7,545,397,053	619,850,577	976,884,989	

⁽¹⁾ Presented net of deferred initial direct income and costs of hire purchase.

8.3 As at 31 December 2024, the Company had transferred rights of claim under hire purchase agreements with outstanding balances (before netting with unearned hire purchase income) of Baht 765 million (2023: Baht 714 million) in order to secure certain credit facilities granted by commercial banks as discussed in Note 19 to the financial statements.

9. Loan receivables

9.1 As at 31 December 2024 and 2023, the contracted terms of the Company's loan receivables are 12 - 24 installments with payments to be made in equal installments and interest charged at fixed rates throughout in the contracts. Loan receivables classified by due date per agreement are as follows:

	Consolidated and Separate financial statements				
	2024				
	Amounts due	Amounts due			
	within 1 year	over 1 year	Total		
Loan receivables	17,149,960	711,826	17,861,786		
Add: Accrued interest receivables	910,642	**	910,642		
Present value of the payment receivables	18,060,602	711,826	18,772,428		
Less: Allowance for expected credit losses	(4,667,840)	(63,274)	(4,731,114)		
Loan receivables - net	13,392,762	648,552	14,041,314		

Consolidated	and Separate financia	al statement
	2023	
Amounts due	Amounts due	
within 1 year	over 1 year	Total

•		2023	
	Amounts due	Amounts due	
	within 1 year	over 1 year	Total
Loan receivables	23,888,854	9,843,022	33,731,876
Add: Accrued interest receivables	674,445		674,445
Present value of the payment receivables	24,563,299	9,843,022	34,406,321
Less: Allowance for expected credit losses	(2,060,832)	(667,179)	(2,728,011)
Loan receivables - net	22,502,467	9,175,843	31,678,310
· ·			

9.2 As at 31 December 2024 and 2023, the balances of loan receivables are classified by credit risk and allowance for expected credit losses as follows:

	Consolidated and Sepa	rate financial statements
	20	24
	Loan receivables and	Allowance for
	accrued interest income	expected credit losses
Loan receivables without a significant		
increase in credit risk (Performing)	9,828,408	466,426
Loan receivables with a significant		
increase in credit risk (Under-performing)	4,798,178	1,548,021
Loan receivables with credit impaired		
(Non-performing)	4,145,842	2,716,667
Total	18,772,428	4,731,114
		(Unit: Baht)
	Consolidated and Separ	ate financial statements
	20	23
	Loan receivables and	Allowance for
	accrued interest income	expected credit losses
Loan receivables without a significant		
increase in credit risk (Performing)	30,822,929	1,523,909
Loan receivables with a significant		
increase in credit risk (Under-performing)	3,224,821	976,090
Loan receivables with credit impaired		
(Non-performing)	358,571	228,012
Total	34,406,321	2,728,011

10. Allowance for expected credit losses

Movements of allowance for expected credit losses (ECL) of hire purchase and loan receivables are as follows:

(Unit: Baht)

•	F	or the year ended	31 December 20	24
		Lifetime	Lifetime	
		ECL - not credit	ECL - credit	
	12-month ECL	impaired	impaired	
	(Stage 1)	(Stage 2)	(Stage 3)	Total
Beginning balance	238,953,521	305,855,237	434,804,242	979,613,000
Add (less): Stage changes	(283,777,092)	130,315,129	153,461,963	**
Add (less): Changes due to				
revaluation of allowance for				
credit loss	169,958,311	(191,340,610)	515,727,721	494,345,422
Add: New financial assets acquired	96,323,591	45,909,611	34,043,146	176,276,348
Less: Derecognition of				
financial assets	(37,836,252)	(70,239,899)	(63,037,352)	(171,113,503)
Less: Bad debt written-off	***	-	(854,539,576)	(854,539,576)
Ending balance	183,622,079	220,499,468	220,460,144	624,581,691
				(i beit, Debt)

	For the year ended 31 December 2023				
		Lifetime	Lifetime		
		ECL - not credit	ECL - credit		
	12-month ECL	impaired	impaired		
	(Stage 1)	(Stage 2)	(Stage 3)	Total	
Beginning balance	278,791,106	239,475,958	353,263,523	871,530,587	
Add (less): Stage changes	(151,964,031)	58,187,227	93,776,804		
Add (less): Changes due to					
revaluation of allowance for					
credit loss	(40,221,455)	(100,651,516)	544,567,985	403,695,014	
Add: New financial assets acquired	170,824,629	158,743,275	208,380,399	537,948,303	
Less: Derecognition of					
financial assets	(18,476,728)	(49,899,707)	(64,069,569)	(132,446,004)	
Less: Bad debt written-off	14	300 - Ali China da Maria de Proposo Antonomo no porto a monto de proposicio de la constante de	(701,114,900)	(701,114,900)	
Ending balance	238,953,521	305,855,237	434,804,242	979,613,000	

11. Assets foreclosed

(Unit: Baht)

Consolidated	and	Separate	financial	statements

	2024	2023
Assets foreclosed - cost	26,307,543	36,974,523
Less: Allowance for impairment	(8,098,500)	(16,009,381)
Assets foreclosed - net	18,209,043	20,965,142

12. Other current assets

(Unit: Baht)

	Consolidated finan	cial statements	Separate financial statements		
	2024	2023	2024	2023	
Advance VAT receivable	15,038,461	21,645,867	15,038,461	21,645,867	
Other receivable - sales of					
assets foreclosed	834,327	789,060	834,327	789,060	
Other accrued income	9,686,186	142,666	9,686,186	142,666	
Others	6,492,386	4,026,255	6,783,418	4,322,274	
Total	32,051,360	26,603,848	32,342,392	26,899,867	

13. Restricted bank deposits

As at 31 December 2024, the Company had restricted bank deposit with outstanding balances of Baht 2.09 million, this represents bank deposits pledged with a commercial bank to secure the issuance of letters of guarantee on behalf of the Company, as discussed in Note 30.1 to the financial statements, a deposit used as an employee's security deposit and the security deposit of a contractor hired to repossess motorcycles (2023: Baht 1.81 million).

14. Investment in subsidiary

Detail of investments in subsidiary as presented in separate financial statements are as follows:

(Unit: Baht)

Company's name	Paid-up capital		Shareholding percentage		Cost	
	2024	2023	2024	2023	2024	2023
			(%)	(%)		
MOD S Company Limited	1,000,000	1,000,000	90	90	1,327,690	1,327,690

During the year ended 31 December 2024 and 2023, the Company had no dividend received from the subsidiary.

15. Land, building and equipment

(Unit: Baht)

	Consolidated finar	icial statements	Separate financial statements		
Net book value	2024	2023	2024	2023	
Land, Building and Equipment	82,507,058	86,529,563	82,395,127	86,332,883	
Right-of-use assets (Note 20)	10,008,367	10,002,329	10,008,367	10,002,329	
Total	92,515,425	96,531,892	92,403,494	96,335,212	

Movements of land, building and equipment during the years ended 31 December 2024 and 2023 are summarised below.

	Consolidated financial statements						
		Building and	Furniture and				
		building	office	Computer and		Construction	
•	Land	improvement	equipment	equipment	Motor vehicles	in progress	Total
Cost					***************************************		
1 January 2023	54,256,289	43,677,607	19,372,656	18,141,700	18,331,684	100,000	153,879,936
Additions	-		421,456	3,254,422	957,009	-	4,632,887
Disposals/written off	-	-	(91,459)	(86,305)	(876,636)	-	(1,054,400)
31 December 2023	54,256,289	43,677,607	19,702,653	21,309,817	18,412,057	100,000	157,458,423
Additions		188,416	300,344	1,015,186	-	351,124	1,855,070
Disposals/written off	**		(204,797)	(44,464)	(461,507)	-	(710,768)
31 December 2024	54,256,289	43,866,023	19,798,200	22,280,539	17,950,550	451,124	158,602,725
Accumulated depreciation					-		***************************************
1 January 2023	-	17,642,225	17,531,187	14,394,170	15,975,269	-	65,542,851
Depreciation during the year	-	2,172,241	794,917	1,919,316	1,551,724	•	6,438,198
Depreciation for							
disposals/written off			(89,279)	(86,276)	(876,634)		(1,052,189)
31 December 2023	*	19,814,466	18,236,825	16,227,210	16,650,359	~	70,928,860
Depreciation during the year	-	2,164,651	578,438	2,077,803	985,663	•	5,806,555
Depreciation for							
disposals/written off	**	*	(203,781)	(44,437)	(391,530)		(639,748)
31 December 2024		21,979,117	18,611,482	18,260,576	17,244,492		76,095,667
Net book value							
31 December 2023	54,256,289	23,863,141	1,465,828	5,082,607	1,761,698	100,000	86,529,563
31 December 2024	54,256,289	21,886,906	1,186,718	4,019,963	706,058	451,124	82,507,058
Depreciation charge for the y	ear (included in	selling and admi	nistrative expen	ses)			
2023							6,438,198
2024							5,806,555

	Separate financial statements						
		Building and	Furniture and				
		building	office	Computer and		Construction	
•	Land	improvement	equipment	equipment	Motor vehicles	in progress	Total
Cost			-	MATERIAL PROPERTY AND ADDRESS OF THE PARTY O			
1 January 2023	54,256,289	43,677,607	18,601,369	17,319,187	18,331,684	100,000	152,286,136
Additions	-	-	331,156	3,253,505	957,009		4,541,670
Disposals/written off	-		(91,459)	(86,305)	(876,636)	-	(1,054,400)
31 December 2023	54,256,289	43,677,607	18,841,066	20,486,387	18,412,057	100,000	155,773,406
Additions	*	188,416	299,771	1,012,615	-	351,124	1,851,926
Disposals/written off	*	*	(204,797)	(44,464)	(461,507)		(710,768)
31 December 2024	54,256,289	43,866,023	18,936,040	21,454,538	17,950,550	451,124	156,914,564
Accumulated depreciation					***************************************	Y	
1 January 2023		17,642,225	16,975,431	13,599,342	15,975,269		64,192,267
Depreciation during the year	-	2,172,241	683,907	1,892,573	1,551,724		6,300,445
Depreciation for							
disposals/written off	-	-	(89,279)	(86,276)	(876,634)	_	(1,052,189)
31 December 2023	•	19,814,466	17,570,059	15,405,639	16,650,359	*	69,440,523
Depreciation during the year	-	2,164,651	491,937	2,076,411	985,663	-	5,718,662
Depreciation for							
disposals/written off		-	(203,781)	(44,437)	(391,530)	-	(639,748)
31 December 2024	**	21,979,117	17,858,215	17,437,613	17,244,492	~	74,519,437
Net book value							
31 December 2023	54,256,289	23,863,141	1,271,007	5,080,748	1,761,698	100,000	86,332,883
31 December 2024	54,256,289	21,886,906	1,077,825	4,016,925	706,058	451,124	82,395,127
Depreciation charge for the y	ear (included in	selling and admi	nistrative expens	ses)	**************************************		
2023							6,300,445
2024						:	5,718,662
						:	

As at 31 December 2024, certain items of building, equipment and motor vehicles of the Group were fully depreciated but are still in use. The gross carrying amount before deducting accumulated depreciation of those assets amounted to approximately Baht 41 million (2023: Baht 37 million).

16. Deferred tax assets/income tax expenses

16.1 Deferred tax assets

As at 31 December 2024 and 2023, the components of deferred tax assets and deferred tax liabilities are as follows:

(Unit: Baht)

Consolidated and Separate

	financial statements		
	2024	2023	
Deferred tax assets			
Allowance for expected credit losses	124,916,338	195,922,600	
Allowance for impairment of assets foreclosed	1,619,700	3,201,876	
Provision for long-term employee benefits	4,009,032	5,108,858	
Advance receive from insurance premium	1,155,751	3,159,387	
Accumulated taxable loss	35,041,723	99	
Others	465,609	357,285	
Total	167,208,153	207,750,006	
Deferred tax liabilities			
Deferred commission and initial direct cost from			
hire purchase contracts	51,339,216	60,473,087	
Deferred loans issuing costs	3,433,212	5,353,046	
Total	54,772,428	65,826,133	
Deferred tax assets - net	112,435,725	141,923,873	

16.2 Income tax expenses

Income tax expenses for the years ended 31 December 2024 and 2023 are as follows:

(Unit: Baht) Consolidated Separate financial statements financial statements 2024 2023 2024 2023 **Current income tax:** Corporate income tax charge 15,414,946 15,270,876 Deferred tax: Relating to origination and reversal 28,732,913 of temporary differences (3,400,838)28,732,913 (3,400,838)income tax expenses reported in the statements of 28,732,913 12,014,108 comprehensive income 28,732,913 11,870,038

The amounts of income tax relating to each component of other comprehensive income for the years ended 31 December 2024 and 2023 are as follows:

	(Unit: B		
	Consolidated ar	Consolidated and Separate	
	financial sta	tements	
	2024	2023	
Deferred tax relating to actuarial gain	(755,236)	(16,266)	

The reconciliation between accounting profit and income tax expense for the years ended 31 December 2024 and 2023 are shown below.

				(Unit: Baht)
	Consolidated		Separate	
	financial s	tatements	financial statements	
	2024	2023	2024	2023
Accounting profit before tax	145,350,532	61,575,169	145,097,024	60,346,212
Applicable tax rate	20%	20%	20%	20%
Amount of profit before tax				
multiplied by applicable tax rate	29,070,106	12,315,034	29,019,405	12,069,242
Effect of additional expense and				
non-deductible expense	(337,193)	(300,926)	(286,492)	(199,204)
Income tax expenses reported				4-4
in the statements of				
comprehensive income	28,732,913	12,014,108	28,732,913	11,870,038

17. Short-term loans from financial institutions

(Unit: Baht)

	Interest rate	Consolidated and Separate financial stateme		
	(% per annum)	2024	2023	
Promissory notes	4.55	230,100,000	250,000,000	

These present loans in the form of promissory notes, under which principal payment is due at call and interest is payable every month end.

As at 31 December 2024, the short-term credit facilities which have not yet been drawn down amounted to Baht 120 million.

18. Short-term loans

As at 31 December 2024, the Company has no loans in form of bills of exchange (2023: Bills of exchange of Baht 357 million, the bills are registered, transferable, and maturing within 182 days from the date of issuance, maturity date between January - June 2024, with interest charge at the rate of 4.12 - 4.60 percent per annum).

19. Long-term loans

As at 31 December 2024 and 2023, the long-term loans, which the Company obtained from local financial institutions, are detailed below.

(Unit: Baht)
Consolidated and Separate

Facility	•	Interest rate		financial st	atements
no.	Loan facility	(% per annum)	Repayment schedule	2024	2023
1.1	Loan agreement dated	MLR - 2.63	Payment in 30 equal installments, with	332,826,732	926,081,881
	27 June 2014		the first installment payment on the		
			last day of the month of drawdown		
1.2	Loan agreement dated	MLR - 1.87	Payment in 30 equal installments, with	800,165,701	468,150,793
	27 June 2014		the first installment payment on the		
			last day of the month of drawdown		
2	Loan agreement dated	4.40	Payment in 30 equal installments, with	-	172,896,524
	5 July 2021		the first installment payment on the		
			last day of the month of drawdown		
3	Loan agreement dated	4.40	Payment in 24 equal installments, with	31,250,000	175,000,000
	7 June 2022		the first installment payment on the		
			last day of the next month of the		
			month of drawdown		
4	Loan agreement dated	MLR - 1.56	Payment in equal not over 30	74,037,139	274,613,521
	3 August 2022		installments, with the first installment		
			payment on the last day of the next		
			month of the month of drawdown		
5	Loan agreement dated	MLR - 2.03	Payment in equal not over 30	237,775,220	495,509,294
	13 March 2023		installments, with the first installment		
			payment on the last day of the next		
			month of the month of drawdown		
6	Loan agreement dated	5.20	Payment in 24 equal installments, with	137,500,000	287,500,000
	13 June 2023		the first installment payment on the		
			last day of the next month of the		
			month of drawdown		

(Unit: Baht)

Consolidated	and Conore	4~

Facility	cility Interest rate		financial statements		
no.	Loan facility	(% per annum)	Repayment schedule	2024	2023
7	Loan agreement dated	MLR - 2.03	Payment in equal not over 36	452,366,089	303,666,720
	8 September 2023		installments, with the first installment	·	
			payment on the last day of the next		
			month of the month of drawdown		
8	Loan agreement dated	5.75	Payment in 24 installments, with the	212,500,000	-
	1 December 2023		first installment payment on the last		
			day of the next month of the month		
			of drawdown		
9	Loan agreement dated	MLR - 2.03	Payment in equal not over 36	341,730,899	-
	30 September 2024		installments, with the first installment		
			payment on the last day of the next		
			month of the month of drawdown	-	
Total				2,620,151,780	3,103,418,733
Less: D	eferred loans issuing cost	s		(3,848,583)	(5,109,968)
Long-te	rm loans			2,616,303,197	3,098,308,765
Less: cu	urrent portion due within 1	year		(1,769,608,222)	(1,831,298,563)
Long-te	rm loans, net of current po	ortion		846,694,975	1,267,010,202

Under each loan agreement, the Company has to comply with certain covenants regarding, among other things, the maintenance of the proportion of shareholding of the major shareholders, the maintenance of a debt to equity ratio, hire purchase receivables with more than 4 installment past due to total hire purchase receivables ratio, hire purchase receivables with no more than 4 installments past due to total debts ratio, the transfer of rights of claim under hire purchase agreements and motorcycle registrations, as notified by the commercial bank, or the pledge of the Company's shares held by the major shareholders.

As at 31 December 2024, the Company had no commitments under interest rate swap agreements with a bank.

As at 31 December 2024, the Company has long-term credit facilities which have not yet been drawn down amounted to Baht 1,217 million.

Movements in the long-term loans account during the years ended 31 December 2024 and 2023 are summarised below.

(Unit: Baht)

Consolidated and Separate

	financial statements		
	2024	2023	
Balance at beginning of year	3,103,418,733	1,887,658.226	
Add: Addition borrowings during the year	1,621,000,000	2,872,000,000	
Less: Loans repayment during the year	(2,104,266,953)	(1,656,239,493)	
Balance at end of year	2,620,151,780	3,103,418,733	

20. Lease

The Company has lease contracts for used in its operations. Leases generally have lease terms between 1 - 15 years.

a) Right-of-use assets

Movement of right-of-use assets for the years ended 31 December 2024 and 2023 are summarised below:

(Unit: Baht)

	Consolidated and Separate financial statements				
	Land	Buildings	Equipment	Total	
1 January 2023	8,090,932	1,279,024	803,376	10,173,332	
Additions	_	2,675,544	157,497	2,833,041	
Written off - net	~	(850,530)		(850,530)	
Depreciation for the year	(678,960)	(851,871)	(622,683)	(2,153,514)	
31 December 2023	7,411,972	2,252,167	338,190	10,002,329	
Additions	••	•	2,143,711	2,143,711	
Written off - net	•	-	•	-	
Depreciation for the year	(678,959)	(843,576)	(615,138)	(2,137,673)	
31 December 2024	6,733,013	1,408,591	1,866,763	10,008,367	

b) Lease liabilities

(Unit: Baht)

Consolidated and Separate

financial	statements
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	2024	2023	
Lease payments	10,873,257	10,798,033	
Less: Deferred interest expenses	(357,510)	(340,009)	
Total	10,515,747	10,458,024	
Less: Portion due within one year	(2,149,210)	(1,743,809)	
Lease liabilities - net of current portion	8,366,537	8,714,215	

Movements of lease liabilities for the years ended 31 December 2024 and 2023 are as follow.

(Unit: Baht)

Consolidated and Separate

financial statements

	2024	2023	
Balance at beginning of year	10,458,024	10,538,284	
Additions	2,143,711	2,833,041	
Interest recognised	190,791	140,435	
Written off	**	(872,557)	
Lease payment	(2,276,779)	(2,181,179)	
Balance at end of year	10,515,747	10,458,024	

A maturity analysis of lease liability of cash paid from lease, as disclose in Note 31.1.3 to the financial statements liquidity risk.

c) Expenses relating to leases that are recognised in profit or loss

(Unit: Baht)

Consolidated and Separate

financial statements

	2024	2023
Depreciation expense of right-of-use assets	2,137,673	2,153,514
Interest expense on lease liabilities	196,698	138,606
Total	2,334,371	2,292,120

d) Others

The Company had total cash outflows for leases for the year ended 31 December 2024 of Baht 2.28 million (2023: Baht 2.18 million).

21. Provision for long-term employee benefits

Provision for long-term employee benefits, which represents compensation payable to employees after they retire for the years ended 31 December 2024 and 2023, are as follows:

(Unit: Baht)

Consolidated and Separate

	illianciai statements		
	2024	2023	
Provision for long-term employee benefits			
at beginning of year	25,544,292	23,151,350	
Included in profit or loss:			
Current service cost	1,572,897	1,682,290	
Interest cost	832,853	791,981	
Included in other comprehensive income:			
Actuarial (gain) loss arising from			
Financial assumptions changes	(3,688,141)	204,515	
Experience adjustments	(88,039)	(285,844)	
Benefit paid during the year	(4,128,700)	*	
Provision for long-term employee benefits at end of year	20,045,162	25,544,292	

As at 31 December 2024, the weighted average duration of the liabilities for long-term benefit of the Group is 20.90 years (2023: 20.92 years), and the Group does not expect to pay long-term employee benefits during the next year (2023: Baht 2.98 million).

Principal actuarial assumptions at the valuation date were as follows:

(Unit: % per annum)

Consolidated and Separate

financial statements

	2024	2023
Discount rate	2.71	3.26
Salary increase rate	6.50	6.50
Staff turnover rate	15.04	10.32

The result of sensitivity analysis for significant assumptions that affect the present value of the long-term employee benefits obligation as at 31 December 2024 and 2023 are as follows:

(Unit: Baht)

				(Onit. Dant)
	Consolidated and Separate financial statements			
	2024			
	Rate increase 1	%	Rate decrease	1%
Discount rate	Liabilities decreased by	707,010	Liabilities increased by	788,610
Salary increase rate	Liabilities increased by	751,566	Liabilities decreased by	689,272
Turnover rate	Liabilities decreased by	611,207	Liabilities increased by	689,818
•	Consolid	ated and Sepa	rate financial statements	(Unit: Baht)
	2023			***************************************
	Rate increase 1	%	Rate decrease	1%
Discount rate	Liabilities decreased by	1,087,326	Liabilities increased by	1,232,083
Salary increase rate	Liabilities increased by	1,227,698	Liabilities decreased by	1,065,592
Turnover rate	Liabilities decreased by	960,323	Liabilities increased by	1,094,981

22. Capital management

The primary objective of the Company's capital management is to ensure that it has an appropriate financial structure and preserves the ability to continue its business and boost the value of the holdings of the Company's shareholders and to meets financial covenants attached to the loan agreements. The Company has complied with these covenants throughout the reporting periods. As at 31 December 2024, the Company had a debt-to-equity ratio of 0.92:1 (2023: 1.20:1).

23. Statutory reserve

Pursuant to Section 116 of the Public Limited Companies Act B.E. 2535, the Company is required to set aside a statutory reserve at least 5 percent of its net income after deducting accumulated deficit brought forward (if any), until the reserve reaches 10 percent of the registered capital. The statutory reserve is not available for dividend distribution. At present, the statutory reserve has fully been set aside.

24. Expenses by nature

Significant selling and administrative expenses by nature for the years ended 31 December 2024 and 2023 are as follows:

				(Unit: Baht)
	Consc	Consolidated		arate
	financial statements financ		financial s	tatements
	2024	2023	2024	2023
Salary, wages and other				
employee benefits	140,548,064	149,709,844	131,103,173	141,206,651
Insurance premium expenses	69,016,800	82,365,856	69,016,800	82,365,856
Stamp duties and postal expenses	9,663,711	12,986,563	9,663,539	12,986,376
Expense relating demands for payment	10,161,530	10,565,326	20,389,059	20,894,892
Depreciation	7,944,228	8,569,685	7,856,334	8,431,932
Registration expenses	2,574,719	5,389,295	2,574,719	5,389,295
Utilities expenses	6,125,671	6,362,965	5,594,998	5,821,486
Miscellaneous for office expenses	5,613,156	4,216,726	5,606,848	4,208,693

25. Loss on impairment and disposal of assets foreclosed

Loss on impairment and disposal of assets foreclosed for the years ended 31 December 2024 and 2023 are as follows:

Consolidated and Separate financial statements	
(7,910,881)	4,125,961
124,879,037	150,886,582
116,968,156	155,012,543
	financial sta 2024 (7,910,881) 124,879,037

26. Earnings per share

Basic earnings per share is calculated by dividing profit for the years attributable to equity holders of the Company (excluding other comprehensive income) by the weighted average ordinary shares number of ordinary shares in issue during the year.

(Unit: Baht)

27. Provident fund

The Company and its employees have jointly established a provident fund in accordance with the Provident Fund Act B.E. 2530. Both employees and the Company contribute to the fund monthly at the rate of 3 percent of basic salary. The fund, which is managed by Ayudhya Fund Management, will be paid to employees upon termination in accordance with the fund rules. The contributions for the years 2024 amounting to Baht 2.61 million (2023: Baht 2.80 million) were recognised as expenses.

28. Dividend

On 5 April 2023, the Annual General Meeting of the Company's shareholders for the year 2023 approved to pay a dividend from the 2022 operating results to the shareholders of the Company at a rate of Baht 0.20 per share, or a total of Baht 122.60 million (interim dividend payment of Baht 0.10 per share and Baht 0.10 per share was paid on 3 May 2023).

29. Segment information

The Company operations involve a single reportable operating segment of hire purchase of motorcycles and loans secured against motorcycle registrations. Their operations are carried on in the single geographical area of Thailand. Segment performance is measured based on operating profit or loss, on a basis consistent with that the Company's chief operating decision maker (Managing Director) used to measure operating profit or loss in the financial statements. As a result, all of the revenues, operating profits and assets as reflected in these financial statements pertain to the aforementioned reportable operating segment and geographical area. In addition, the Company has no major customer with reserve of 10 percent or more of an entity's revenues during the year 2024 and 2023.

30. Commitments

30.1 Guarantees

As at 31 December 2024 and 2023, there was an outstanding bank guarantee of Baht 10,000 issued by a bank on behalf of the Company as a guarantee for a post office box.

30.2 Service agreements

The Company has entered into service agreements. The terms of the agreements are generally 1 year. As at 31 December 2024 and 2023, future minimum lease payments required under these non-cancellable service contracts were as follows:

(Unit: Baht)

•	Consolidated and Separat	Consolidated and Separate financial statements	
	2024	2023	
Payable:			
In up to 1 year	1,871,901	979,004	

31. Financial instruments

31.1 Financial risk management objectives and policies

The Group's financial instruments principally comprise cash and cash equivalents, hire purchase and loan receivables, restricted bank deposits, short-term loans from financial institutions, trade accounts payables, short-term loans, long-term loan and lease liabilities. The financial risks associated with these financial instruments and how they are managed is described below.

31.1.1 Credit risk

The Group has the risk with hire purchase and loan receivables, cash and cash equivalents and other financial instruments. The maximum exposure to credit risk is limited to the carrying amounts as stated in the statement of financial position.

Hire purchase and loan receivables

The Group manages the risk by adopting appropriate credit control policies and procedures and therefore does not expect to incur material financial losses. Outstanding hire purchase and loan receivables are regularly monitored. In addition, the Group does not have high concentrations of credit risk since it has a large customer.

Deposits with banks and financial institutions

The Group is exposed to credit risk on deposits with banks and financial institutions is limited because the Group deposits with only banks and financial institutions having high credit-ratings assigned by credit-rating agencies.

Maximum exposure to credit risk

The maximum exposure is shown gross of financial instruments before taking into account collateral arrangements and any actions taken to improve. For financial assets that recognises in statement of financial position, the maximum exposure is shown gross, before taking into allowance for expected credit losses.

Credit quality analysis

Credit risk refers to the risk that a customer or a counterparty will default on its contractual obligations resulting in a financial loss to the Group. The Group has adopted policies to mitigate this risk by analyst from customer information and monitoring status of customer.

The table below shows the credit quality of financial assets exposed to credit risk. The amounts presented for financial assets are gross carrying amount (before deducting allowance for expected credit losses). Explanation of 12-months expected credit losses, lifetime expected credit losses - not credit impaired, and lifetime expected credit losses-credit impaired are included in Note 4.6 to the financial statements.

Consolidated	financial	statements

	2024			
	Financial assets	Financial assets		
	where there has not	where there has		
	been a significant	been a significant	Financial assets that	
	increase in	increase in credit	are credit-impaired	
	credit risk	risk (Lifetime ECL -	(Lifetime ECL -	
	(12-month ECL)	not credit impaired)	credit impaired)	Total
ash and cash equivalents				
vestment grade	57,302,347	-	-	57,302,347
otal	57,302,347			57,302,347
ess: Allowance for expected	•			
credit losses	*	-	p 4	•
let book value	57,302,347	~	-	57,302,347
`				
ire purchase and loan		,		
receivables				
ot yet due	4,972,340,194	•	-	4,972,340,194
verdue 1 - 30 days	630,099,222	-	-	630,099,222
verdue 31 - 60 days	-	470,917,396	-	470,917,396
verdue 61 - 90 days	-	268,902,749	-	268,902,749
ore than 90 days	-	•	335,935,740	335,935,740
otal	5,602,439,416	739,820,145	335,935,740	6,678,195,301
ess: Allowance for expected				
credit losses	(183,622,079)	(220,499,468)	(220,460,144)	(624,581,691)
et book value	5,418,817,337	519,320,677	115,475,596	6,053,613,610
eposits at bank with				
collateral obligation				
eposits at bank with				
collateral obligation	2,089,223			2,089,223
otal	2,089,223	-		2,089,223
ess: Allowance for expected				
credit losses		59	**	

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Separate financial s	statements
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		20	024	
	Financial assets	Financial assets		
	where there has not	where there has		
	been a significant	been a significant	Financial assets that	
	increase in	increase in credit	are credit-impaired	
	credit risk	risk (Lifetime ECL -	(Lifetime ECL -	
	(12-month ECL)	not credit impaired)	credit impaired)	Total
Cash and cash equivalents	(12 month LOL)			Total
	54,885,580			E 4 00E E00
Investment grade		-		54,885,580
Total Less: Allowance for expected				
credit losses	_	_		
•	54,885,580			
Net book value	34,003,300			54,885,580
Hire purchase and loan receivables				
	4 072 240 404			
Not yet due	4,972,340,194	-	~	4,972,340,194
Overdue 1 - 30 days	630,099,222	-	•	630,099,222
Overdue 31 - 60 days	-	470,917,396	-	470,917,396
Overdue 61 - 90 days	**	268,902,749		268,902,749
More than 90 days	5.000.100.115	*	335,935,740	335,935,740
Total	5,602,439,416	739,820,145	335,935,740	6,678,195,301
Less: Allowance for expected	(400,000,070)	(000, 100, 100)		
credit losses	(183,622,079)	(220,499,468)	(220,460,144)	(624,581,691)
Net book value	5,418,817,337	519,320,677	115,475,596	6,053,613,610
Deposits at bank with				
collateral obligation				
Deposits at bank with	0.000.000			
collateral obligation	2,089,223	***************************************	-	2,089,223
Total	2,089,223	-	•	2,089,223
Less: Allowance for expected				
credit losses	***	•	**	NO
Net book value	2,089,223			2,089,223

Consolidated financial statements

•	Consolidated financial statements						
	2023						
	Financial assets where there has not	Financial assets where there has					
	been a significant	been a significant	Financial assets that				
	increase in	increase in credit	are credit-impaired				
	credit risk	risk (Lifetime ECL -	(Lifetime ECL -				
	(12-month ECL)	not credit impaired)	credit impaired)	Total			
Cash and cash equivalents							
nvestment grade	115,583,694	-	-	115,583,694			
Total	115,583,694	-	•	115,583,694			
ess: Allowance for expected							
credit losses	••	-	•				
Net book value	115,583,694		·	115,583,694			
Hire purchase and							
loan receivables							
lot yet due	5,198,082,108		·	5,198,082,108			
Overdue 1 - 30 days	719,436,988	-	-	719,436,988			
verdue 31 - 60 days	•	593,186,583	-	593,186,583			
Overdue 61 - 90 days	-	388,497,191	-	388,497,191			
fore than 90 days	-	•	680,600,504	680,600,504			
otal	5,917,519,096	981,683,774	680,600,504	7,579,803,374			
ess: Allowance for expected							
credit losses	(238,953,521)	(305,855,237)	(434,804,242)	(979,613,000)			
let book value	5,678,565,575	675,828,537	245,796,262	6,600,190,374			
eposits at bank with							
collateral obligation							
eposits at bank with collateral							
obligation	1,806,968	200	-	1,806,968			
otal	1,806,968	-		1,806,968			
ess: Allowance for expected							
credit losses	***		-	•			
let book value	1,806,968		•	1,806,968			

	Separate financial statements						
	2023						
	Financial assets where there has not	Financial assets					
	been a significant	been a significant	Financial assets that				
	increase in	increase in credit	are credit-impaired				
	credit risk	risk (Lifetime ECL -	(Lifetime ECL -				
·	(12-month ECL)	not credit impaired)	credit impaired)	Total			
Cash and cash equivalents							
Investment grade	113,711,300	-	_	113,711,300			
Total	113,711,300	-	•	113,711,300			
Less: Allowance for expected							
credit losses	10	-	-	-			
Net book value	113,711,300	-	-	113,711,300			
Hire purchase and							
loan receivables							
Not yet due	5,198,082,108		-	5,198,082,108			
Overdue 1 - 30 days	719,436,988	- .	•	719,436,988			
Overdue 31 - 60 days	-	593,186,583	-	593,186,583			
Overdue 61 - 90 days	-	388,497,191	-	388,497,191			
More than 90 days	***	-	680,600,504	680,600,504			
Total	5,917,519,096	981,683,774	680,600,504	7,579,803,374			
Less: Allowance for expected							
credit losses	(238,953,521)	(305,855,237)	(434,804,242)	(979,613,000)			
Net book value	5,678,565,575	675,828,537	245,796,262	6,600,190,374			
				West of the second state o			
Deposits at bank with							
collateral obligation							
Deposits at bank with collateral							
obligation	1,806,968	**	m	1,806,968			
Total	1,806,968	-	~	1,806,968			
Less: Allowance for expected							
credit losses	***		44	AD.			
Net book value	1,806,968	•		1,806,968			

Collateral and any operations to increase creditability

The Group has held collateral and any operations to increase creditability of exposure to credit risk. The details of the collateral held by the Group for each type of financial assets are as follows:

(Unit: Baht)

	Consolidated and Separate financial statements					
	Exposure to ris					
	2024	2023	Type of collateral			
Hire purchase receivables						
and loan receivables	6,678,195,301	7,579,803,374	Motorcycle			

31.1.2 Market risk

Market risk is the risk that changes in interest rates, foreign exchange rates and securities prices may have an effect on the financial position of the Group. As the Group has no foreign currency assets and liabilities and no investments in securities, market risk therefore consists of only interest rate risk.

Interest rate risk

The Group enters into a variety of derivatives to manage its risk exposure, including cash and cash equivalents, hire purchase and loan receivables, restricted bank deposits, short-term loans from financial institutions, trade accounts payables, short-terms loans, long-term loans and lease liabilities. Most of the Group's financial assets and liabilities bear floating interest rates or fixed interest rates which are close to the market rate.

The Group manages the changes in interest rate risk by means of an appropriate structuring of holdings in assets and liabilities with different repricing dates, in order to generate a suitable yield while maintaining risk at acceptable levels.

As at 31 December 2024 and 2023, significant financial assets and liabilities classified by type of interest rate are summarised in the table below, with those financial assets and liabilities that carry fixed interest rates further classified based on the maturity date, or the repricing date if this occurs before the maturity date.

(Unit: Baht)

Consolidated fi	inancial s	statements
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		Consolidated financial statements					
	2024						
	Fixed int	terest rate	MATERIAL PROPERTY AND ADDRESS OF THE PROPERTY ADDRESS OF THE PROPE		TOTAL PART CONTROL CON		
	Repricing or	maturity date					
	Within	Within		Non-interest			
Transactions	1 year	1 - 5 years	interest rate	bearing	Total		
Financial assets					and the second s		
Cash and cash equivalents	**	-	6,495,129	50,807,218	57,302,347		
Hire purchase receivables	2,890,192,398	3,149,379,899	-		6,039,572,297		
Loan receivables	13,392,762	648,552	-	-	14,041,314		
Restricted bank deposits	11,435	-	2,077,788	~	2,089,223		
Financial liabilities							
Short-term loans from	230,100,000	-	-	-	230,100,000		
financial institutions							
Trade accounts payables	<u>.</u>	-	***	59,289,563	59,289,563		
Short-term loans		•		-	-		
ong-term loans	318,750,000	62,500,000	2,235,053,197	**	2,616,303,197		
Lease liabilities	2,149,210	8,366,537	_	_	10,515,747		
	THE PROPERTY OF THE PROPERTY O	Осра	rate financial state 2024	meno			
	Fixed int	erest rate	im to Ear 1	4, - 1, - 1, - 1, - 1, - 1, - 1, - 1, -	***************************************		
	Repricing or	maturity date					
	Within						
Transactions			Floating	Non-interest			
	1 year	1 - 5 years	Floating interest rate	Non-interest	Total		
Financial assets		1 - 5 years			Total		
		1 - 5 years					
Cash and cash equivalents		1 - 5 years - 3,149,379,899	interest rate	bearing	54,885,580		
Cash and cash equivalents Hire purchase receivables	1 year	•	interest rate	bearing	54,885,580 6,039,572,297		
Cash and cash equivalents Hire purchase receivables Loan receivables	1 year - 2,890,192,398	3,149,379,899	interest rate	bearing	54,885,580 6,039,572,297 14,041,314		
Cash and cash equivalents Hire purchase receivables Loan receivables Restricted bank deposits	1 year - 2,890,192,398 13,392,762	3,149,379,899	4,118,494	bearing	54,885,580 6,039,572,297 14,041,314		
Cash and cash equivalents Hire purchase receivables Loan receivables Restricted bank deposits Financial liabilities	1 year - 2,890,192,398 13,392,762	3,149,379,899	4,118,494	bearing	54,885,580 6,039,572,297 14,041,314 2,089,223		
Cash and cash equivalents Hire purchase receivables Loan receivables Restricted bank deposits Financial liabilities	1 year 2,890,192,398 13,392,762 11,435	3,149,379,899	4,118,494	bearing	54,885,580 6,039,572,297 14,041,314 2,089,223		
Cash and cash equivalents Hire purchase receivables Loan receivables Restricted bank deposits Financial liabilities Short-term loans from financial institutions	1 year 2,890,192,398 13,392,762 11,435	3,149,379,899	4,118,494	bearing	54,885,580 6,039,572,297 14,041,314 2,089,223 230,100,000		
Cash and cash equivalents Hire purchase receivables Loan receivables Restricted bank deposits Financial liabilities Short-term loans from financial institutions Trade accounts payables	1 year 2,890,192,398 13,392,762 11,435	3,149,379,899	4,118,494	50,767,086 - - -	54,885,580 6,039,572,297 14,041,314 2,089,223 230,100,000		
Financial assets Cash and cash equivalents Hire purchase receivables Loan receivables Restricted bank deposits Financial liabilities Short-term loans from financial institutions Trade accounts payables Short-term loans Long-term loans	1 year 2,890,192,398 13,392,762 11,435	3,149,379,899	4,118,494	50,767,086 - - -	Total 54,885,580 6,039,572,297 14,041,314 2,089,223 230,100,000 59,289,563 - 2,616,303,197		

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Consolidated	financial	statements
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		Consol	idated financial sta	itements	
			2023		
	Fixed in	terest rate			
	Repricing or	maturity date			
	Within		Floating	Non-interest	
Transactions	1 year	1 - 5 years	interest rate	bearing	Total
Financial assets		***************************************			
Cash and cash equivalents	-	-	58,836,074	56,747,620	115,583,694
Hire purchase receivables	3,055,224,684	3,513,287,380		*	6,568,512,064
Loan receivables	22,502,467	9,175,843	; wa	•	31,678,310
Restricted bank deposits	11,339	•	1,795,629	-	1,806,968
Financial liabilities					
Short-term loans from	250,000,000	-		-	250,000,000
financial institutions					
Trade accounts payables	-		-	38,573,791	38,573,791
Short-term loans	356,579,729	-	•	-	356,579,729
Long-term loans	465,407,491	168,750,000	2,464,151,274	-	3,098,308,765
Lease liabilities	1,743,809	8,714,215	-	-	10,458,024
		Sepa	rate financial state	ments	
			2023		
	***************************************	erest rate			
	Repricing or	maturity date			
	Within		Floating	Non-interest	
Transactions	1 year	1 - 5 years	interest rate	bearing	Total
Financial assets					
Cash and cash equivalents	•	**	57,003,812	56,707,488	113,711,300
Hire purchase receivables	3,055,224,684	3,513,287,380	*	*	6,568,512,064
Loan receivables	22,502,467	9,175,843	**	•	31,678,310
Restricted bank deposits	11,339		1,795,629	-	1,806,968
Financial liabilities					
Short-term loans from					
financial institutions	250,000,000	**	•	•	250,000,000
Trade accounts payables	-	•	46	38,573,791	38,573,791
Short-term loans	356,579,729	**	**	40	356,579,729
I and form loons	405 407 404	169 750 000	2 464 464 274		3,098,308,765
Long-term loans	465,407,491	168,750,000	2,464,151,274	-	10,458,024

Analysis of interest rate sensitivity

The sensitivity of the Company's profit before tax to a reasonably possible change in interest rates on that portion of floating rate of long-term loans affected as at 31 December 2024 and 2023 are as follow:

(Unit: Baht)

			(Oine Duity
	Increase/	Effect on prof	it before tax
	Decrease	2024 ⁽¹⁾	2023 (1)
	(%)		
Long-term loans	+1.0	(22,389,108)	(24,680,222)
	-1.0	22,389,108	24,680,222

⁽¹⁾ This information is not a forecast or prediction of future market conditions, then actual result could differ from this analysis.

The above analysis has been prepared assuming that the amounts of long-term loans and all other variables remain constant over one year. Moreover, the floating legs of these long-term loans are assumed to not yet have set interest rates. As a result, a change in interest rates affects interest for the full 12-month period of the sensitivity calculation.

31.1.3 Liquidity risk

Liquidity risk is the risk that the Group will be unable to liquidate their financial assets and/or procure sufficient funds to discharge their obligations in a timely manner, resulting in the incurrence of a financial loss.

The Group has a policy to manage liquidity risk with appropriate long-term loan and short-term loan structure. However, the Group has a policy in maintaining the liquidity to ensure that there is sufficient liquidity of requirement for the current and the future.

The table below summarises the maturity profile of the Group financial assets and financial liabilities as at 31 December 2024 and 2023 are as follows:

(Unit: Baht)

	Consolidated financial statements					
	2024					
				No specific		
Transactions	At call	Within 1 year	Over 1 year	maturity	Total	
Financial assets						
Cash and cash equivalents	57,302,347	•	*	wi	57,302,347	
Hire purchase receivables	•	2,890,192,398	3,149,379,899	-	6,039,572,297	
Loan receivables	-	13,392,762	648,552	-	14,041,314	
Restricted bank deposits		**	300	2,089,223	2,089,223	
Financial liabilities						
Short-term loans from financial institutions	230,100,000	000		ъ	230,100,000	
Trade accounts payables		59,289,563	*	400	59,289,563	
Short-term loans	us.	***	~	•	***	
Long-term loans	49	1,769,608,222	846,694,975		2,616,303,197	
Lease liabilities	*	2,149,210	8,366,537		10,515,747	

Separate financial statemer	rte
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	Separate financial statements				
			2024		
Transactions	At call	Within 1 year	Over 1 year	No specific maturity	Total
Financial assets					And the second s
Cash and cash equivalents	54,885,580	-	•		54,885,580
Hire purchase receivables	••	2,890,192,398	3,149,379,899	-	6,039,572,297
Loan receivables	-	13,392,762	648,552	<u>.</u>	14,041,314
Restricted bank deposits	-	-	•	2,089,223	2,089,223
Financial liabilities					
Short-term loans from financial institutions	230,100,000	-		-	230,100,000
Trade accounts payables	-	59,289,563	*	-	59,289,563
Short-term loans	•		-	~	_
Long-term loans	-	1,769,608,222	846,694,975	-	2,616,303,198
Lease liabilities	-	2,149,210	8,366,537	-	10,515,747
					(Unit: Baht)
-		Consolid	dated financial stat	ements	
			2023		
				No specific	

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	20					
				No specific		
Transactions	At call	Within 1 year	Over 1 year	maturity	Total	
Financial assets						
Cash and cash equivalents	115,583,694	-		*	115,583,694	
Hire purchase receivables	-	3,055,224,684	3,513,287,380	***	6,568,512,064	
Loan receivables	-	22,502,467	9,175,843		31,678,310	
Restricted bank deposits	-	•	-	1,806,968	1,806,968	
Financial liabilities						
Short-term loans from financial institutions	250,000,000	-	air.		250,000,000	
Trade accounts payables	•	38,573,791	*	-	38,573,791	
Short-term loans	**	356,579,729	-	-	356,579,729	
Long-term loans	a	1,831,298,563	1,267,010,202	-	3,098,308,765	
Lease liabilities	**	1,743,809	8,714,215	-	10,458,024	
•						

Separate finar	cial statements
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	2023					
				No specific		
Transactions	At call	Within 1 year	Over 1 year	maturity	Total	
Financial assets						
Cash and cash equivalents	113,711,300			-	113,711,300	
Hire purchase receivables	-	3,055,224,684	3,513,287,380	-	6,568,512,064	
Loan receivables		22,502,467	9,175,843	*	31,678,310	
Restricted bank deposits	-	-	-	1,806,968	1,806,968	
Financial liabilities						
Short-term loans from financial institutions	250,000,000		-	**	250,000,000	
Trade accounts payables	-	38,573,791	-		38,573,791	
Short-term loans	-	356,579,729		**	356,579,729	
Long-term loans	-	1,831,298,563	1,267,010,202	19	3,098,308,765	
Lease liabilities	•	1,743,809	8,714,215	•	10,458,024	

31.3 Fair values

As at 31 December 2024 and 2023, the Group had the assets and liabilities that were measured at fair value or for which fair value was disclosed using different levels of inputs as follows:

(Unit: Baht)

	Consolidated financial statements					
	2024					
	Carrying	Fair value				
	amount	Total	Level 1	Level 2	Level 3	
Financial assets for which fair value						
are disclosed						
Cash and cash equivalents	57,302,347	57,302,347	57,302,347		-	
Hire purchase receivables	6,039,572,297	5,792,767,519	-	-	5,792,767,519	
Loan receivables	14,041,314	11,909,127		-	11,909,127	
Restricted bank deposits	2,089,223	2,089,223	2,089,223	-	•	
Financial liabilities for which fair value						
are disclosed						
Short-term loans from financial institutions	230,100,000	230,100,000	~	230,100,000	**	
Trade accounts payables	59,289,563	59,289,563	59,289,563		-	
Short-term loans	49	-	**	95	-	
Long-term loans	2,616,303,197	2,603,561,003	~	2,603,561,003	-	
Lease liabilities	10,515,747	10,515,747	-	10,515,747	•	

(Unit: Baht)

		Separa	ite financial stat	ements	
			2024		
	Carrying	Fair value			
	amount	Total	Level 1	Level 2	Level 3
Financial assets for which fair value		475-301-301-301-301-301-301-301-301-301-301			**************************************
are disclosed					
Cash and cash equivalents	54,885,580	54,885,580	54,885,580	-	
Hire purchase receivables	6,039,572,297	5,792,767,519	-	-	5,792,767,519
Loan receivables	14,041,314	11,909,127	-	•	11,909,127
Restricted bank deposits	2,089,223	2,089,223	2,089,223	•	
Financial liabilities for which fair value					
are disclosed					
Short-term loans from financial institutions	230,100,000	230,100,000	_	230,100,000	
Trade accounts payables	59,289,563	59,289,563	59,289,563	_	
Short-term loans			-	-	
Long-term loans	2,616,303,197	2,603,561,003		2,603,561,003	
Lease liabilities	10,515,747	10,515,747	•	10,515,747	
	Consolidated financial statements				
	2023				
	Carrying amount	Total	Level 1	value	1 - 1 - 2
Financial assets for which fair value	amount	TOTAL	Level	Level 2	Level 3
are disclosed					
Cash and cash edulvalents	115 583 604	115 583 604	115 583 604		
Cash and cash equivalents Hire purchase receivables	115,583,694 6 568 512 064	115,583,694	115,583,694		6 361 894 307
Hire purchase receivables	6,568,512,064	6,361,894,307	115,583,694	-	
Hire purchase receivables Loan receivables	6,568,512,064 31,678,310	6,361,894,307 31,678,310	-	-	
Hire purchase receivables	6,568,512,064	6,361,894,307	115,583,694 - - 1,806,968	-	
Hire purchase receivables Loan receivables Restricted bank deposits Financial liabilities for which fair value	6,568,512,064 31,678,310	6,361,894,307 31,678,310	-		
Hire purchase receivables Loan receivables Restricted bank deposits	6,568,512,064 31,678,310	6,361,894,307 31,678,310	-	250,000,000	
Hire purchase receivables Loan receivables Restricted bank deposits Financial liabilities for which fair value are disclosed	6,568,512,064 31,678,310 1,806,968	6,361,894,307 31,678,310 1,806,968	-	-	
Hire purchase receivables Loan receivables Restricted bank deposits Financial liabilities for which fair value are disclosed Short-term loans from financial institutions	6,568,512,064 31,678,310 1,806,968 250,000,000	6,361,894,307 31,678,310 1,806,968 250,000,000	- 1,806,968	-	
Hire purchase receivables Loan receivables Restricted bank deposits <u>Financial liabilities for which fair value</u> <u>are disclosed</u> Short-term loans from financial institutions Trade accounts payables	6,568,512,064 31,678,310 1,806,968 250,000,000 38,573,791	6,361,894,307 31,678,310 1,806,968 250,000,000 38,573,791 356,579,729	- 1,806,968 - 38,573,791	- - 250,000,000	- 6,361,894,307 31,678,310 - - -

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Canarata	financial	statements

		·			
	2023				
	Carrying	Fair value			
	amount	Total	Level 1	Level 2	Level 3
Financial assets for which fair value					
are disclosed					
Cash and cash equivalents	113,711,300	113,711,300	113,711,300	-	*
Hire purchase receivables	6,568,512,064	6,361,894,307	-	-	6,361,894,307
Loan receivables	31,678,310	31,678,310	**		31,678,310
Restricted bank deposits	1,806,968	1,806,968	1,806,968	-	***
Financial liabilities for which fair value					
are disclosed					
Short-term loans from financial institutions	250,000,000	250,000,000	•	250,000,000	-
Trade accounts payables	38,573,791	38,573,791	38,573,791	~	-
Short-term loans	356,579,729	356,579,729	•	356,579,729	-
Long-term loans	3,098,308,765	3,081,182,914		3,081,182,914	•
Lease liabilities	10,458,024	10,458,024	~	10,458,024	-

Fair value hierarchy for financial assets and liabilities as at 31 December 2024 and 2023 is stipulated in notes 4.16 to the financial statements.

The methods and assumptions used by the Group estimating the fair value of financial instruments are as follows:

- 1) For financial assets and liabilities which have short-term maturities, including cash and cash equivalents, short-term loans from financial institutions, trade accounts payables and short-term loans, the carrying amounts in the statement of financial position approximate their fair value.
- 2) The fair value of hire purchase receivables and loan receivables is estimated by discounting expected future cash flows by the current market interest rate of loans with similar terms and conditions.
- 3) The fair value of long-term loans is estimated by discounting expected future cash flows by the current market interest rate.
- 4) For lease liabilities, their carrying amounts approximate their fair value since their carrying interest approximate to the market rate.

During the current year, there were no transfers within the fair value hierarchy.

32. Events after the reporting period

On 13 February 2025, the Board of Director Meeting of the Company No. 1/2025 passed the resolutions to propose to the Annual General Meeting of shareholders to approve a dividend payment from the 2024 operating results at a rate of Baht 0.10 per share, or a total of Baht 61.30 million.

33. Approval of financial statements

These financial statements were authorised for issue by the Company's Board of Directors on 13 February 2025.